

FY2015 TOWN MANAGER'S RECOMMENDED BUDGET and FINANCING PLAN



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TOWN OF WESTON

January 8, 2014

FY15 Budgetary Goals

- Deliver current levels of service efficiently and cost effectively
- Plan for the Town's future financial stability by adding to reserves
- Minimize increases in debt, where possible

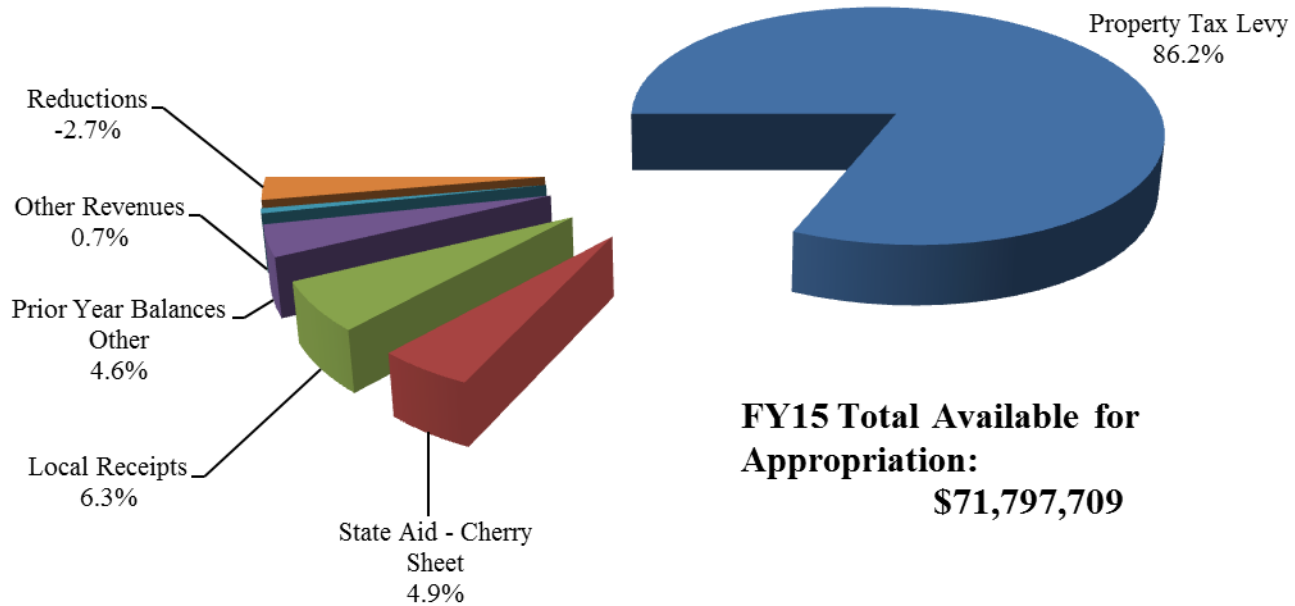
FY15 Budget Overview

FY14 Approved Budget	\$70,590,482
FY15 Proposed Budget	\$71,797,709
Increase	1.7%

FY15 Revenue Projection

	FY2014 Estimated	FY2015 Projected	DOLLAR CHANGE FY14 - 15	PERCENT CHANGE FY14 - 15
PROPERTY TAX LEVY	\$60,190,558	\$61,895,253	\$1,704,695	2.8%
STATE AID - CHERRY SHEET	\$3,705,368	\$3,556,311	(\$149,057)	-4.0%
LOCAL RECEIPTS	\$4,459,168	\$4,500,697	\$41,529	0.9%
PRIOR YEAR BALANCES/OTHER	\$3,689,000	\$3,306,000	(\$383,000)	-10.4%
TOTAL PROJECTED REVENUES	\$72,044,094	\$73,258,261	\$1,611,005	2.3%
REDUCTIONS IN REVENUES	(1,929,113)	(1,945,562)	(\$16,449)	0.9%
OTHER REVENUES	475,501	485,011	9,510	2.0%
AVAILABLE FOR APPROPRIATION	\$70,590,482	\$71,797,709	\$1,207,227	1.7%

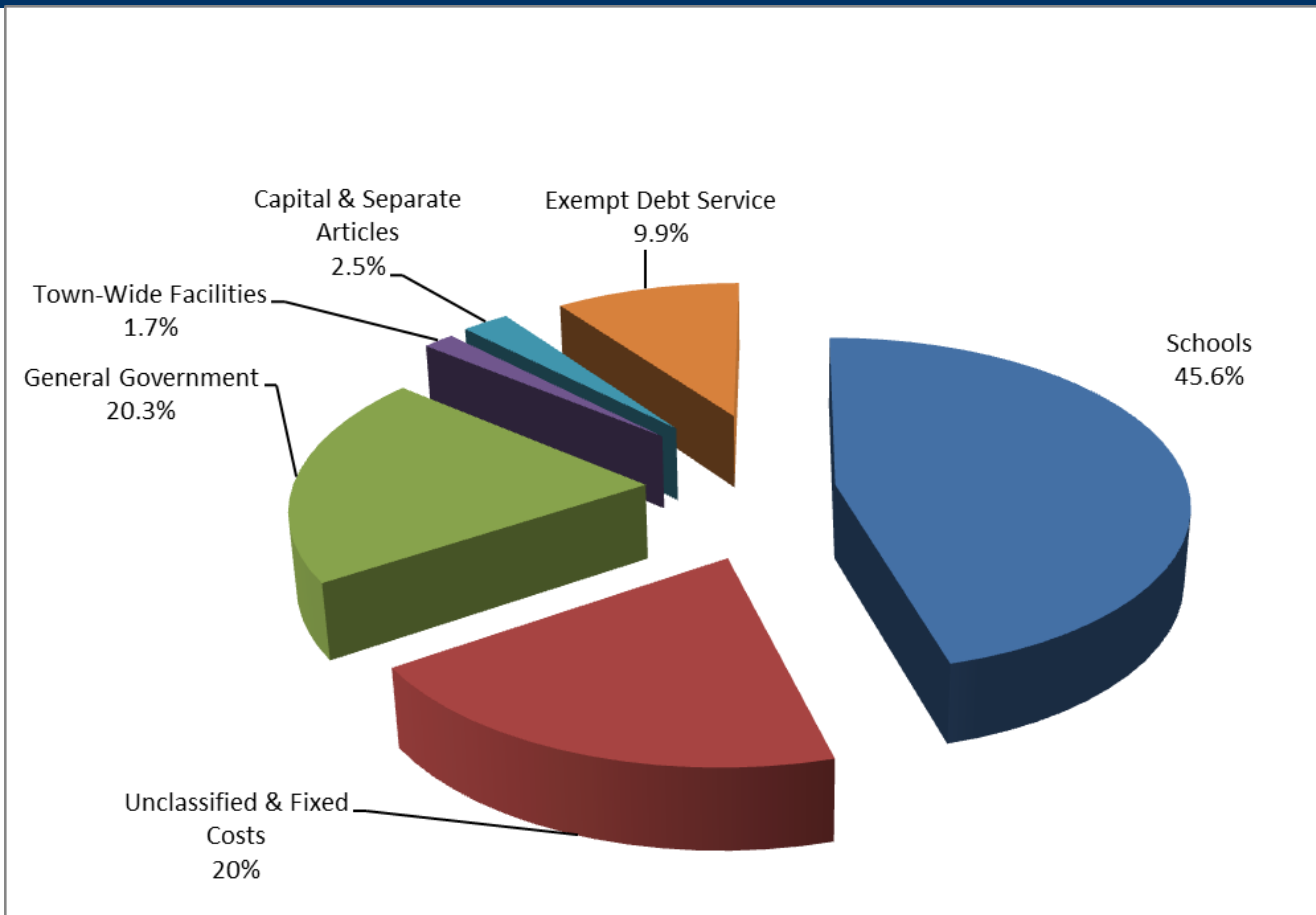
FY15 Sources of Revenue



FY15 Budget Summary

	FY14 Budget	Recommended FY15 Budget	\$ Change	% Change
Schools	35,389,615	36,348,914	959,299	2.7%
Unclassified & Fixed Costs	15,175,867	15,900,252	724,385	4.8%
General Government	18,033,633	17,540,031	(493,602)	-2.7%
Capital & Separate Articles	<u>1,991,367</u>	<u>2,008,512</u>	<u>17,145</u>	0.9%
Total Budget	70,590,482	71,797,709	1,207,227	1.7%
Debt Service Exempt from Proposition 2 1/2	7,671,685	7,867,265	195,580	2.5%
Grand Total Budget	78,262,167	79,664,974	1,402,807	1.8%

FY15 Budget Summary by Category



FY15 Components of Increase

Appropriation		FY15 Change
Schools (Superintendent's Budget)		
Salaries	\$872,643	
Offsets	222,005	
Special Education	97,621	
Program Improvements	55,791	
Other Changes	(8,687)	
Enrollment	<u>(280,074)</u>	
Total School Budget Increase		959,299
Health Insurance & Medicare Tax		407,989
Middlesex Retirement System		261,849
Salaries (Municipal)		137,247
Municipal Increases Above Level Service		51,865
One-Time Projects (Cash Capital)		(535,000)
All Other Changes - Net		(76,022)
Total Increase from FY14 to FY15		\$1,207,227

FY15 New Budget Requests – Recommended

General Fund (in priority order)

<i>Ranking</i>	<i>Departmental Budget Items</i>	<i>Amount</i>	<i>Cumulative Amount</i>
1	Senior Service Program - Two Additional Positions	\$ 2,000	\$ 2,000
2	Library - Increase Sunday Hours	3,965	5,965
3	Conservation Commission - Part-time Land Manager	15,000	20,965
4	Finance-Project & Grant Accounting Software	15,900	36,865
5	Traffic Committee - Consulting & Signs	15,000	51,865

Total New Budget Requests \$ 51,865

FY15 New Budget Requests – Not Recommended

<i>Budget Item</i>	<i>Amount</i>
Finance/Accounting - Funds for CAFR	\$ 5,000
Historical Commission - Part-time Staff Person	23,400
Traffic Committee - Consulting & Signs	15,000
Board of Health - Office Coverage	1,800
Total	\$ 45,200

Possible Reductions to Create “Level Tax Bill” Operating Budget

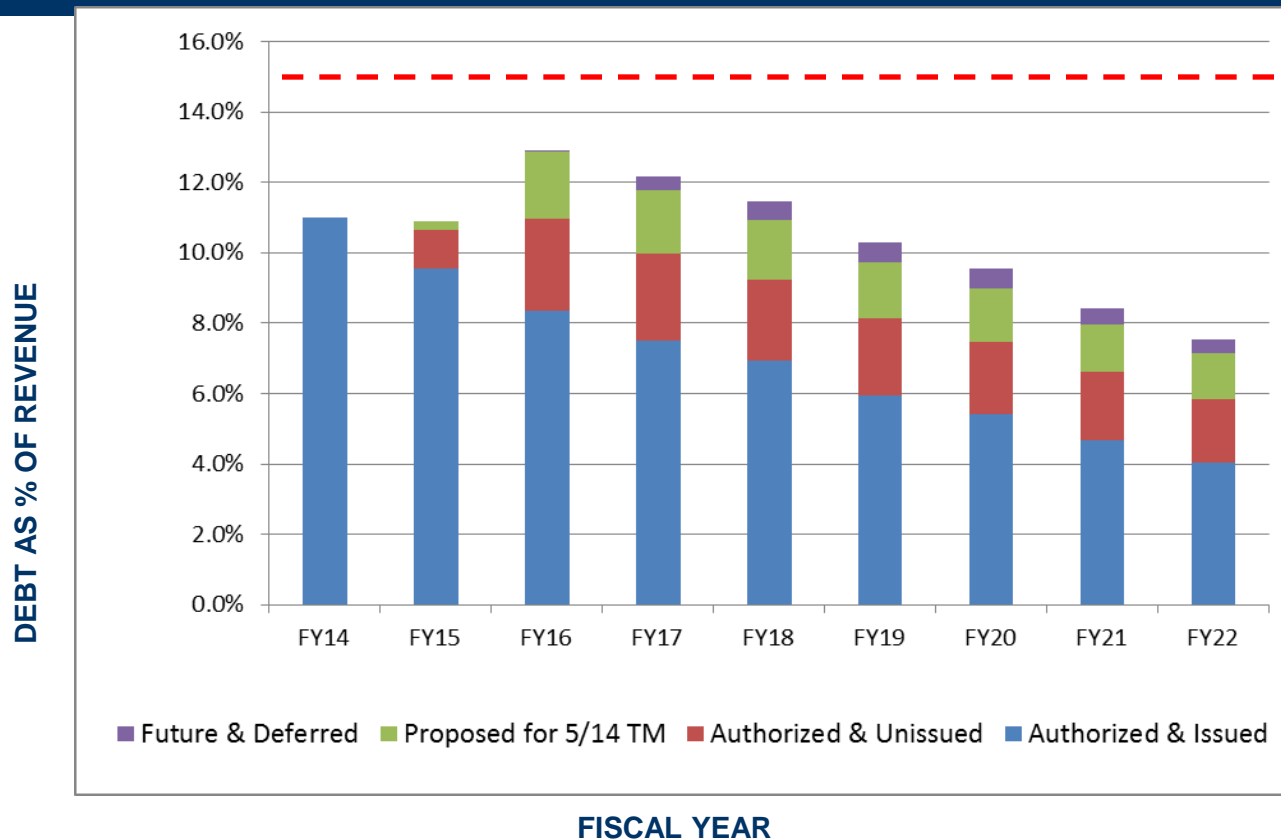
<i>Department</i>	<i>Item</i>	<i>Impact of Reduction</i>	<i>Amount</i>
			Total Gap
			679,163
Unclassified	Compensated Absence Fund	Level fund - slower funding of long-term liability	\$ 10,000
Unclassified	Finance Committee Reserve Fund	Level fund - contrary to established Reserve Policy	25,000
Unclassified	Support for Weston Media Center	Fewer meetings filmed	110,000
Police	Overtime for Traffic Direction at Brown/Wellesley	Reduction of funds for recently added service at this intersection	20,000
Fire	Reduce funds for equipment replacement	Defer purchase of life safety equipment	20,000
Fire	Reduce Overtime for Fire Alarm Work	Slower transition to new system and slower maintenance	5,000
DPW	Reduce summer help	Reduced time for summer mowing and watering	8,000
DPW	Guard Rail replacement	Slow the replacement of guardrail in poor condition	50,000
DPW	Paving Materials	May slow permanent patching of areas where there have been potholes	20,000
IT	Reduce funds for GIS Intern	Slower updating of Geographic Information System	3,000
Municipal Schools	New Budget Requests above Level Service		51,865
			356,298

Recommended Capital Requests – Debt Funded by Borrowing*

PROJECT		AMOUNT FINANCED	DEBT SERV. YEARS	EST. BAN INT. RATE	EST. BOND INT. RATE	FY2015	FY2016
17-1	Drainage Improvements	300,000	30	2.50%	4.5%	3,750	23,500
17-2	South Side Drainage Improvements	995,000	30	2.50%	4.5%	12,438	77,942
17-3	COA Renovation - Design, Construction, Other	640,000	20	2.50%	4.5%	8,000	60,800
17-4	Case Campus Master Plan	874,000	10	2.50%	4.5%	10,925	126,730
17-5	Wellesley St/Brown St Intersection Improvements	415,000	10	2.50%	4.5%	5,188	60,175
17-6	New Police Station - Construction	11,500,000	20	2.50%	4.5%	143,750	1,092,500
PROJ. NEW LEVY SUPPORTED DEBT SERV.		14,724,000				184,050	1,441,647

*The complete table, including impact of proposed projects on total general fund debt service, can be found in Tab 17, Table I.

Projected Future Debt Service as % of Revenue



General Fund

Recommended Capital Requests – Cash & Departmental Operations

		Operating Budget	Cash/Retained Earnings
DEPARTMENT OF PUBLIC WORKS			
18-1	Roadway Improvements	300,000	-
18-2	Departmental Equipment	182,000	-
18-3	Sidewalk Reconstruction	120,000	-
18-4	Guard Rail Improvements	50,000	-
		652,000	-
TRAFFIC & SAFETY			
18-5	School St. Pedestrian Crossing Signal	-	50,000
		-	50,000
SCHOOL DEPARTMENT			
18-6	School - Bus Replacement (3)	241,877	-
		241,877	-
FIRE DEPARTMENT			
18-7	Replacement Equipment - Air Tanks	-	275,000
		-	275,000
POLICE DEPARTMENT			
18-8	Replacement Vehicles	120,000	-
		120,000	-
FACILITIES TOWN-WIDE			
18-9	Town-Wide Facilities Improvements	461,893	-
		461,893	-
TOTAL GENERAL FUND		1,475,770	325,000

Enterprise Funds

Recommended Capital Requests – Cash & Departmental Operations

		Operating Budget	Cash/Retained Earnings
BROOK SCHOOL APARTMENTS ENTERPRISE			
18-10	Repairs & Replacements	123,229	-
18-11	Capital Improvements	-	200,000
TOTAL		123,229	200,000

Recommended Capital Requests – Debt Funded by Water Revenues

PROJECT	AMOUNT FINANCED	DEBT SERV. YEARS	EST. BAN INT. RATE	EST. BOND INT. RATE	FY2015	FY2016
Black Oak Booster Pump Station	900,000	20	2.50%	4.5%	11,250	85,500
Water Main Rehab Program	260,000	20	2.50%	4.5%	3,250	24,700
PROJ. REVENUE (WATER) SUPPORTED DEBT SERV.	1,160,000				14,500	110,200

Planning for the Unexpected and for Financial Stability

- \$457,000 reserved in the free cash account
- \$250,000 for Stabilization Fund
- \$1,648,512 for Post Employment Benefits (OPEB) reserve – full amount of annual required contribution (ARC)
- Complete summary of reserves - FY15 Revenue Projection – Appendix 7, page 2-19

Revenue & Expense Variables

- State Aid – June?
- GIC Health Insurance Premium Increases - March
- Debt Exclusion - May

Updated Projection of Future Budgets

FY16: likely to be balanced

FY17: \$500,000 shortfall

